#### Learning and Leading with Themes: A Focus on Planned Change and Conflict in the Work Environment

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# A Picture is Worth a Thousand Words

Think back . . . . . .

# **Purpose of This Session**

 Ultimately improve nursing and patient outcomes by providing an emotionally and physically safe work environment facilitated by professional nurses with excellent leadership skills.

#### Reasons to Consider Using Learning Themes

- Stimulate thinking
- · Increase audience participation
- · Enhance understanding
- Improve classroom and/or workplace environment

   adapt
  - accept change, losses
  - retain or regain passion for work and career
  - ultimately improve patient outcomes

# The Process of Planned Change



Grow Your Garden of 'Change'



The Old Garden





Time to Till the Soil?

Set goals....



Plant with Care

Find the stuff with proven results....

\* spread seeds



#### Plant with Care (cont'd.)

Nurture the growth....

- \* watering can?
- \* rain cloud?



### Plant with Care (cont'd.)

Weed... weed... weed...



Enjoy the Fruits of Labor



.....back to the 'stuff with proven results'.....

Conflict in the Garden

Recall . . . . .



**Conflict in the Garden** 



**Conflict Can Inspire Change By:** 



**Perceived and Felt Conflict** 



**Conflict Behaviors** 



**Bullying: A Unique Case of Conflict** 



# Filley's Strategies

Win-lose

Lose-lose

• Win-win



# **Other Strategies**



Confrontation

# Other Strategies

Negotiation



#### Levenstein's Ten Commandments for Negotiators

- Clarify the common purpose
- Keep the discussion relevant
- Get agreement on terminology
- Avoid abstract principles; concentrate on the facts
- Look for potential tradeoffs



- Listen
- Avoid debating tactics; use persuasive tactics
- Keep in mind the personal element
- Use logic logically
- Look for solutions that satisfy the other person's real interests

## **Managing Conflict**





# **Questions or Comments**



#### Sources of Images, Content

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