# Implementing a Night Shift Clinical Nurse Specialist



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### BACKGROUND

**Research supports that healthcare staff face** many more challenges during the night shift than their colleagues. Night shift staff tends to be newer with less experience and fewer resources. Numerous studies have demonstrated an increase in errors and stress during night shift. Off-shift workers also experience heightened feelings of isolation due to a lack of leadership presence and communication. A 2006 article in Nursing Management even speculated that creating a night educator role could improve such statistics.

York Hospital's night shift clinical nurse specialist (CNS) was created as just such a resource. Since 2007, the CNS has addressed all three spheres of influence by providing real-time consultation, education, and clinical skills specifically to the newest and least resourced of the healthcare staff. The CNS also assists with rapid response, code team, trauma, and general staffing where needed to improve patient care and outcomes.

Hughes, R., & Stone, P. (2004) The perils of shift work – evening shift, night shift, and rotating shifts: are they for you? American Journal of Nursing, 104(9), 60-63.

Frank, J., & Ovens, H. (2002) Shiftwork and emergency medical practice. Canadian Journal of Emergency Medicine, 4(6), 421-436.

Holdnak, B., Harsh, J., & Bushardt, S. (1993) An examination of leadership style and its relevance to shift work in an organizational setting. Health Care Management Review, 18(3), 21-30.

Claffey, C. (2006) Nursing in the dark: leadership support for night staff. Nursing Management, 37(5), 41-44.

## **CNS Spheres of Influence**





Improved **Practice** 



NOILY

#### Before the new night shift CNS:

- night hours

#### Since the new night shift CNS:

- the new resource
- information

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- and nursing practice
- On average annually, over 180 clinical assistance calls
- consults conducted
- through CNS intervention

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## **OUTCOMES**

• 90% of night shift staff felt little or no support • 100% of committees and most hospital-wide education occurred routinely on days • No clinical nurse specialists on campus during

• 86% of night shift staff is very satisfied with

• New communication committee includes a representative from every hospital unit and provides off-shift staff with more timely

• Night shift RNs now have a voice on practice and education councils through CNS • On average annually, over 280 educational opportunities conducted for night shift individuals and units to improve patient care

• On average annually, over 160 nursing • On average annually, over 200 patients resuscitated or stabilized on night shift

#### CONTACT